Tolerating Losses for Growth: J-Curves in Venture Capital Investing

Thomas Hellmann Alexander Montag Joacim Tåg

September 2025

Saïd Business School

University of Warwick and IFN

IFN and Hanken

Motivation and Research Question

Motivation

- Venture capital is a key driver of innovation and growth (Lerner and Nanda 2020)
- A fundamental challenge for VC-backed startups is the trade-off between short-term profitability and long-term growth
- Often more ambitious development or growth strategies involve lower short-term profitability, i.e. a J-curve (e.g. Spotify, Uber)
- Requires investors that are willing to tolerate prolonged financial losses and imposes financing risk on startups (Nanda and Rhodes-Kropf 2023, 2017)
- Practitioners frequently argue that US VCs are more loss-tolerant than other VCs

Motivation

"The problem is not that Europe lacks ideas or ambition.(...) But innovation is blocked at the next stage: we are failing to translate innovation into commercialisation, and innovative companies that want to scale up in Europe are hindered at every stage (...)."

- Draghi (2024)

Research question

- Massive literature on VC fundraising and capital allocation (Da Rin and Hellmann 2020)
- This paper: First look at the dynamics of capital use in VC investing
- Question: Do USVCs have deeper J-curves compared to non-USVC investors? And why?
 - Challenge: Cash flow data is not available + non-random nature of VC investments
 - Our solution: Swedish registry data + stacked DiD design
- So what? Helps policymakers design better policies and stakeholders understand the industry better

Data and Identification

Data

- Cashflow data: Swedish Companies Registration Office
 - Companies must submit annual reports to the Companies Registration Office
 - Data on population of Swedish limited liability companies between 1998 and 2023
 - Annual reports and company events (e.g., bankruptcies)
- VC data: Crunchbase, Pitchbook, and VentureXpert
 - · Investments and exits
 - VC firm characteristics (size, experience, LPs, etc)
 - VC firm country of origin
 - Exclude GVC
- Data aggregation:
 - Construct company-year panel for companies that ever receive VC funding

Estimation strategy

- Stacked differences-in-differences estimator combined with matching:
 - Matching allows us to account for sorting on observables (identical industry, stage, and quartiles in EBITDA and number of employees)
 - The stacked DiD estimator avoids biases in TWFE estimations
 - Allows us to compare USVC investments to non-USVC investments

Key identifying assumptions:

- Parallel trends in absence of treatment
- SUTVA (no spillover effects)

Need to account for:

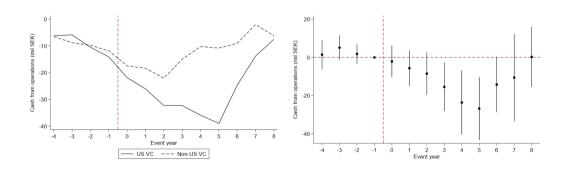
- Matching on outcome level differences may create RTM bias (Daw and Hatfield 2018)
- Weighting and aggregation of cohort estimates (Wing et al. 2024)

Sample descriptives

	(1) Full	(2) US VC	(3) Non-US VC	(4) Difference	(5) t-statistic
Assets (mil SEK)	31.838	33.899	31.132	2.768	(0.265)
ROA (%)	-67.575	-76.054	-64.671	-11.383	(-1.091)
Operating cash (mil SEK)	-12.409	-14.102	-11.829	-2.273	(-0.634)
Sales (mil SEK)	16.669	15.655	17.016	-1.360	(-0.243)
EBITDA (mil SEK)	-13.003	-13.979	-12.669	-1.310	(-0.446)
Profitable	0.145	0.184	0.132	0.052	(1.344)
Observations	490	125	365	490	

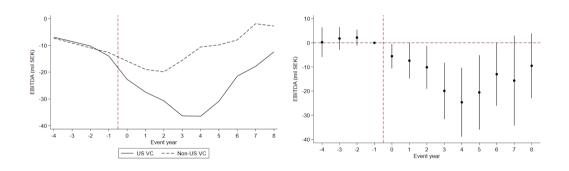
Do US Investors Have Deeper J-Curves?

Cash from operations



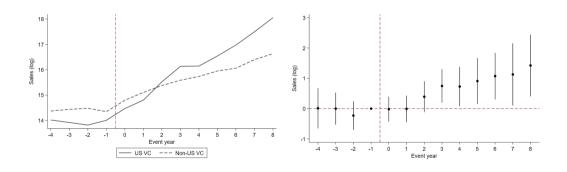
• DiD estimate at t = 5: **-26.8** (t-stat=-3.20)

EBITDA



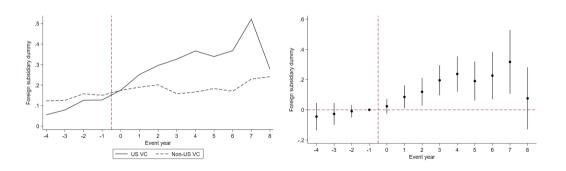
• DiD estimate at t = 4: **-24.6** (t-stat=-3.39)

Sales



• DiD estimate at t = 8: **1.4** (t-stat=2.74)

International expansion



• DiD estimate at t = 7: **0.3** (t-stat=2.95)

Mechanisms

Why do USVCs have deeper J-curves?

- We consider four core potential mechanisms:
 - 1. More capital
 - 2. Better networks
 - 3. (More experience)
 - 4. (Different LPs)
- Other stories: selection, cultural differences, etc...

Why do USVCs have deeper J-curves?

Pane	l A: Compan	y level: maxi	mum VC firm va	alues	
	(1) Full	(2) US VC	(3) Non-US VC	(4) Difference	(5) <i>t</i> -statistic
VC firm AUM (mil USD)	1393.326	4019.821	336.321	3683.499**	(2.512)
VC firm co-investors	84.330	183.207	49.038	134.168***	(6.959)
VC firm funded startups	127.228	168.595	112.463	56.132***	(2.947)
Observations	490	125	365	490	
Pane	el B: Compai	ny level: aver	age VC firm va	lues	
VC firm AUM (mil USD)	823.910	2119.085	302.681	1816.404*	(1.972)
VC firm co-investors	53.769	105.826	35.188	70.638***	(5.300)
VC firm funded startups	85.872	99.429	81.034	18.395	(1.401)
Observations	490	125	365	490	

• VCs of US origin have more capital, larger networks, and more experience

Mechanisms

Size of VC Firm

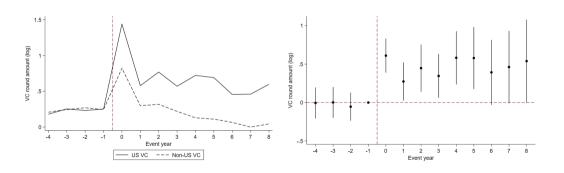
Size of VC Firm

• Story: USVCs manage more capital, which means they can more easily sustain losses over a longer time horizon

• Tests:

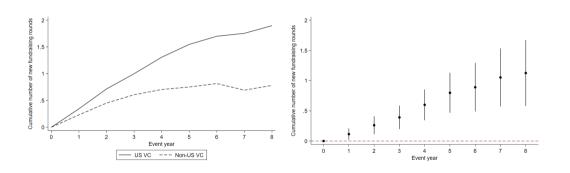
- Are USVC investments associated with higher capital injections and more follow-on funding?
- Narrow in on subsamples of investments by either "large" or "small" VCs. Do USVCs still have deeper J-curves?

Investment amounts



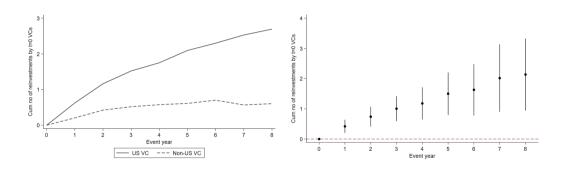
• DiD estimate at t = 0: **0.6** (t-stat=5.41)

Follow-on funding (cumulative rounds)



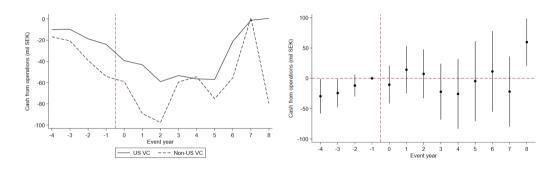
• DiD estimate at t = 8: **1.1** (t-stat=4.05)

Reinvestments by t = 0 firms (cumulative)



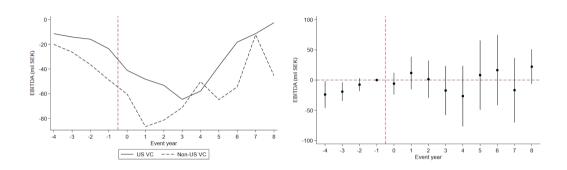
• DiD estimate at t = 8: **2.1** (t-stat=3.52)

Cash from operations in "large" subsample



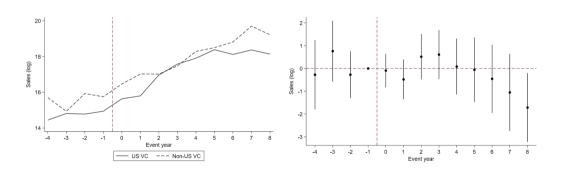
• DiD estimate (full): **13.4** (*t*-stat=0.97)

EBITDA in "large" subsample



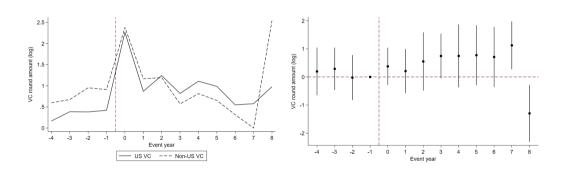
• DiD estimate (full): **10.5** (*t*-stat=0.81)

Sales in "large" subsample



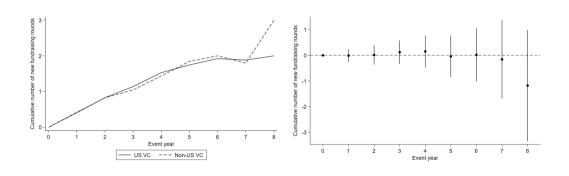
• DiD estimate (full): **0.02** (*t*-stat=0.05)

Investment amounts in "large" subsample



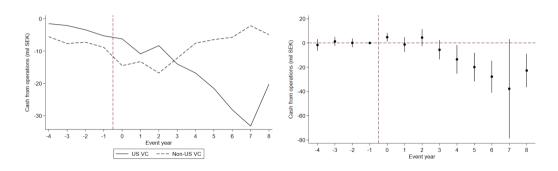
• DiD estimate (full): **0.4** (*t*-stat=1.70)

Follow-on funding (cumulative rounds) in "large" subsample



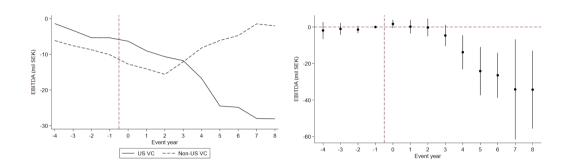
• DiD estimate (full): **0.1** (*t*-stat=0.32)

Cash from operations in "small" subsample



• DiD estimate (full): **-5.8** (*t*-stat=-2.44)

EBITDA in "small" subsample



• DiD estimate (full): **-6.2** (*t*-stat=-2.60)

Summary: Larger investors

• Story: USVCs manage more capital, which means they can more easily sustain losses over a longer time horizon

• Results:

- USVC investments associated with higher capital injections and more follow-on funding
- Comparing "large" VC investments only, the USVC difference in outcomes largely disappears
- There is a delayed USVC J-curve in the "small" subsample, which suggests that investor networks might be important among "small" VCs
- ightarrow Investors size is a key mechanism of why USVCs have deeper J-curves

Mechanisms

Better Networks

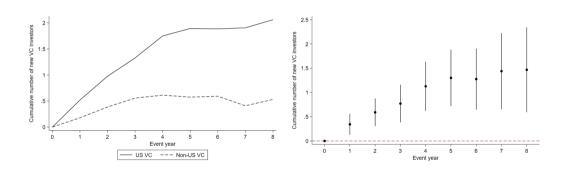
Better networks

• Story: USVCs have better networks, meaning they can drive deeper J-curves as they can more easily tap into follow-on capital (Nanda and Rhodes-Kropf 2016)

• Tests:

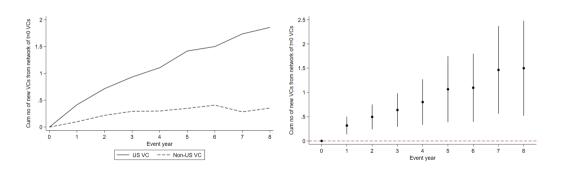
- Do USVCs bring in more new investors?
- Do they bring in more investors conditional on having a "large" or "small" VC?

New investors



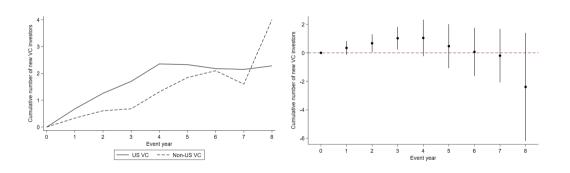
• DiD estimate at t = 8: **1.5** (t-stat=3.29)

New investors from t = 0 VCs' network



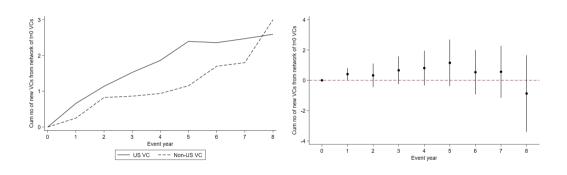
• DiD estimate at t = 8: **1.5** (t-stat=3.01)

New investors in "large" VC subsample



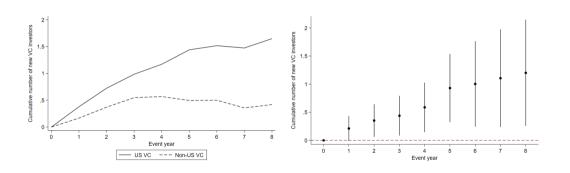
• DiD estimate (full): **0.9** (*t*-stat=2.05)

New investors from t = 0 VCs' network in "large" VC subsample



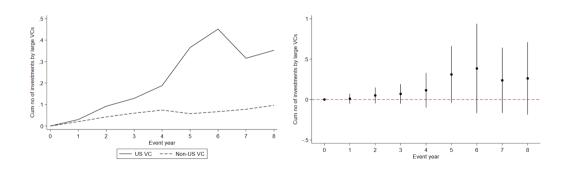
• DiD estimate (full): **0.8** (*t*-stat=1.77)

New investors in "small" VC subsample



• DiD estimate (full): **0.5** (*t*-stat=2.93)

Investments by large VCs in "small" VC subsample



• DiD estimate (full): **0.1** (*t*-stat=1.75)

Summary: Better networks

• Story: USVCs have better networks, meaning they can drive deeper J-curves as they can more easily tap into follow-on capital (Nanda and Rhodes-Kropf 2016)

• Tests:

- Do USVCs bring in more new investors? YES
- Do they bring in more investors conditional on having a "large" VC? NO
- Do they bring in more investors conditional on having a "small" VC? YES
- → Investor size seems to be of primary importance for deeper J-curves
- \rightarrow Investor networks allow "small" VCs to have deeper J-curves by bringing in more follow-on funding

Takeaways

Summary

- Massive literature on VC fundraising and capital allocation (Da Rin and Hellmann 2020)
- This paper: First look at the dynamics of capital use in VC investing
- Question: Do USVCs have deeper J-curves compared to non-USVC investors? And why?
 - Challenge: Cash flow data is not available + non-random nature of VC investments
 - Our solution: Swedish registry data + stacked DiD design
- So what? Helps policymakers design better policies and stakeholders understand the industry better

Policy

- 1. **Recognize the value of loss tolerance:** Policy frameworks for ecosystems should avoid prematurely emphasizing early profitability. Support policies that enable startups to pursue aggressive, long-term growth strategies—e.g., through longer runway financing instruments or internationalization support
- 2. **Reform LP mandates in public VC programs:** Government-backed VC funds should allow for staged, risk-tolerant investment strategies and syndication with large VCs, mimicking the behavior of successful US LPs and GPs
- Implement a real capital markets union: Europeans save about double that of Americans (15%), but a third of the savings sit idle in bank accounts. More of these savings need to go to European startups (would support larger fund sizes in Europe)